EXHIBIT B LAKE HIGHLANDS PUBLIC IMPROVEMENT DISTRICT SERVICE PLAN 2023 TO 2027

	%**		2023		2024		2025	-	2026		2027
REVENUE Fund Balance from previous year * Net Assessment Revenue TOTAL REVENUE		\$	120,000 1,096,716 1,216,716	\$	120,000 1,316,059 1,436,059	\$	120,000 1,579,271 1,699,271	\$	120,000 1,895,125 2,015,125	\$	120,000 2,274,150 2,394,150
EXPENDITURES			1,210,710		1,400,000		.,,		2,010,120		_,,
1 Public Safety	45%		493,522		592,227		710,672		852,806		1,023,368
2 Public Area Improvements	33%		361,916		434,300		521,159		625,391		750,470
3 Promotion/Marketing/Programing	6%		65,803		78,964		94,756		113,708		136,449
4 Administration	15%		159,024		190,829		228,994		274,793		329,752
Audit	1%		10,967		13,161		15,793		18,951		22,742
Insurance	1%		5,484		6,580		7,896		9,476		11,371
TOTAL OPERATING EXPENDITURES			1,096,716		1,316,059		1,579,271		1,895,125		2,274,150
5 Reserve for Capital Improvement Projects	11%	\$	120,000	\$	120,000	\$	120,000	\$	120,000	\$	120,000
TOTAL EXPENDITURES & RESERVE			\$1,216,716		\$1,436,059		\$1,699,271		\$2,015,125		\$2,394,150
* The assessment amount is approximately equal	to \$0.13	per	\$100.00 valu	atio	on, and this ar	nou	nt reflects the	de	duction of Cit	y ar	nd County
fees from the gross assessment collection.											
** The % for each service category is calculated by dividing each category \$ amount by total expenditures.											
1. Regular security patrols, patrol vehicle leases, safety lighting, crime reduction programs & events, and related expenses.											

2. Median upkeep, non-standard ROW improvements, irrigation, Watercrest park & other park improvements, holiday lighting, distinctive lighting, Whitehurst improvements, non standard improvement, holiday lighting, wayfinding, signage, district art and murals, design, construction, aesthetics, graffiti removal and related services.

3. Website, marketing, outreach, marketing materials, branding efforts, programming, and business development.

4. Office management expenses, rent, staff and annual property owner notice mailings.

5. Fund balance from the previous year designated by the Board of Directors for projects that fall within the Capital Improvement and Improvements categories. These include Skillman corridor streetscape, gateway signage, Whitehurst Projects, landscape enhancements, acquisition and installation of public art and any large scale improvements.

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